



Land Acknowledgement

The Palliative Institute and all Covenant Health facilities reside on Treaty Territories 4, 6, 7, 8 and 10, and Métis Regions 1-6 across Alberta. We acknowledge the many diverse First Nation, Inuit, and Métis Peoples whose ancestors' footsteps have marked these lands since time immemorial. We are grateful to the Elders, Knowledge Keepers and stewards of this land: past, present, and future generations. We recognize the land and its Original Peoples as an act of reconciliation and express gratitude to those whose territory we reside on or are visiting. We recognize and respect Indigenous knowledge for its expertise in teaching us ways of caring for the land, each other and providing us with a model of living well in connected and compassionate communities.



Table of Contents

Contents

Alberta Interprofessional Palliative Care Competency Framework	5
Dedication	5
Purpose of this Document	6
How to Use the Alberta Interprofessional Palliative Care Competency F	ramework 6
Benefits of a Standardized Provincial Framework	7
Alberta Interprofessional Palliative Care Competency Framework Devel	opment7
Level of Expertise	8
Competency Domains	8
Alberta Interprofessional Palliative Care Competency Framework	13
Domain 1: Principles of Palliative Care	13
Generalist	13
Specialist	13
Domain 2: Communication	13
Generalist	13
Specialist	14
Domain 3: Care Planning and Collaborative Practice	14
Generalist	14
Specialist	14
Domain 4: Optimizing Comfort and Quality of Life	15
Generalist	15
Specialist	
Domain 5: Loss, Grief and Bereavement	
Generalist	_
Specialist	17

Domain 6: Professional and Ethical Practice	17
Generalist	17
Specialist	18
Domain 7: Cultural Safety	18
Generalist	18
Specialist	18
Domain 8: Self-Care	18
Generalist	18
Specialist	19
Domain 9: A. Education, B. Research and C. Evaluation	19
Generalist	19
Specialist	19
Domain 10: Advocacy	19
Generalist	
Specialist	20
Appendix 1: Glossary of Terms	22
Appendix 2: Acknowledgements	25
Appendix 3: Members and Participants	26



Alberta Interprofessional Palliative Care Competency Framework

Dedication

We dedicate this document to patients living with a life-limiting illness, their families, caregivers, friends, and the dedicated health care providers caring for them.

The patient and their family are at the heart of every interaction and intervention in palliative care. Sharing family palliative care stories serves as an important reminder to continually improve palliative care wherever possible. We share with you the following words and experiences of Jim Mulcahy: caregiver, husband, father and grandfather.

"Joan Halifax, a Buddhist teacher, and a servant of the sick and dying, suggests that "the practice of palliative care requires a strong back and a soft front. The strong back being the technical competencies, the skills and knowledge crucial to minimizing the suffering and maximizing the quality of life of those living through a life-ending illness," Mulcahy says "The soft front being the authentic, resonate heart of the caregiver. In the end, it is the reality of personal relationships which saves everything."

"It is the lived acknowledgement and therapeutic significance of an authentic, personal, compassionate relationship between the caregiver and the patient. A relationship of trust, commitment, and tenderness. It is a gift, a blessing given by the caregiver to the patient. The gift of community, the gift of consolation, meaning, and companionship. A gift which ennobles the caregiver and the patient in equal measure. I am going to repeat that because it is so important. I get so sick and tired of people talking about the professions in terms that they deny the possibility that it just might be an act of nobility to dedicate your life to caring for people. My wife is not a health care consumer, she is a person, and she has a name. She is not just a pathology. And people who care for her genuinely, in my estimation, are noble. It is a gift that ennobles the caregiver, as well as the patient, in equal measure. A gift given until we are no more. It is the ancient, archetypal expression of human solidarity that one should care for another. It is the measure of what is best in us as people and as a country."



Purpose of this Document

This document presents the Alberta Interprofessional Palliative Care Competency Framework. Competency frameworks allow health care providers (HCPs) to identify the minimum skills, knowledge and attitudes required when providing palliative care. This framework supports consistent standards of interprofessional practice in palliative care within Alberta. The Alberta Interprofessional Palliative Care Competency Framework can be referred to in short as the Alberta IPC Competency Framework and can be used as a resource to inform and guide academic curricula, professional development, continuing education programs, accreditation and regulated professional and employer standards.

A competency is defined by Parry¹ as a "cluster of related knowledge, skills and attitudes that affects a major part of one's job (a role or responsibility), that correlates with performance on the job, that can be measured against well-accepted standards, and that can be improved via training and development."

How to Use the Alberta Interprofessional Palliative Care Competency Framework

This framework is a necessary resource for HCPs to engage in self-assessment of their palliative care practice. The Alberta Interprofessional Palliative Care Competency Framework provides a reference and opportunity for HCPs to critically assess knowledge, skills, behaviours and attitudes toward palliative care. Competency frameworks are interconnected with practice standards and education guidance. Educators may use this document to identify skills gaps, enhance evidence-informed curricula and attain interprofessional educational objectives.

This framework will help professional regulators and health service providers develop or revise professional codes of ethics, policy and minimum standards of practice. It expands upon national and Alberta discipline-specific palliative care frameworks in its development of interprofessional domains. The competencies presented in this document are specific to palliative care in Alberta; each competency must be considered in relation to each HCP's professional standards, scope of practice and applied in context of varied clinical practice settings in alignment with professional codes of ethics.

Competency statements in this framework are organized by areas of expertise for ease of recognition. The numbering of domains refers simply to order and does not signify levels of importance. A checkbox marked *Educational Opportunity* beside each competency statement helps to identify competencies which may require further education and training. A glossary of terms is provided in an Appendix to support standardized language.

Competency statements are organized according to the following two dimensions:

- Level of Expertise
- Competency Domains

Page | 6

¹ Parry, S. B. (1996). The quest for competencies. Training 33, 48–54, 56.



Benefits of a Standardized Provincial Framework

Establishing palliative care early in an illness trajectory is beneficial to patients and families and requires intervention in both generalist and specialist settings by interprofessional care teams²³⁴. Early access to person-centred palliative care in the right place, at the right time, improves patient, family and practitioner experiences.

To ensure all HCPs are competent in providing patients and their families with the best care possible, it is important to equip them with standardized core knowledge and technical skills related to palliative care and to cultivate compassionate attitudes. Palliative care is enhanced when delivered by collaborative interprofessional care teams, whose members possess standardized competencies to deliver consistent, high-quality care.

Health care providers are responsible for continually reevaluating their palliative care competency to identify learning gaps and, where necessary, engaging in continuing professional development education.

Alberta Interprofessional Palliative Care Competency Framework Development

Standardized provincial competencies best reflect contexts of practice when co-designed by multi-disciplinary local HCPs. In phase one of the project, the team oversaw the creation of 14 discipline-specific provincial palliative care competency frameworks⁵. Development of these frameworks involved engaging 184 HCPs, of whom 110 participated in a series of consensus-building activities across the province. It became evident across the discipline-specific competency profiles that Alberta HCPs share common competencies in both generalist and specialist contexts.

In phase two, the same 110 individuals were reengaged to establish the interprofessional palliative care competency framework from themes identified across the discipline-specific frameworks. This was achieved by organizing and aligning competency statements according to level of expertise and competency domains.

For more detailed information about the development of the Alberta Interprofessional Palliative Care Competency Framework, you're invited to review the accompanying Alberta Palliative Care Competency Framework: Technical Report.

² Cameron-Taylor, E. (2012). *The palliative approach to care: A resource guide for healthcare workers*. pp.4 M&K Publishing; London, UK.

³ Parker, S. M., Remington, R., Nannini, A., & Cifuentes, M. (2013). Patient outcomes and satisfaction with care following palliative care consultation. *Journal of Hospice & Palliative Nursing*, *15*(4), 225-232. doi:10.1097/NJH.0b013e318279f4ce.

⁴ Wanniarachigue, D. (2015). More palliative care specialists is not enough. *Canadian Medical Association Journal*, *187*(3): 171. doi: 10.1503/cmaj.109-4972.

⁵ Covenant Health Palliative Institute. Alberta Palliative Care Competency Framework Technical Report. Edmonton, AB: September 2020.

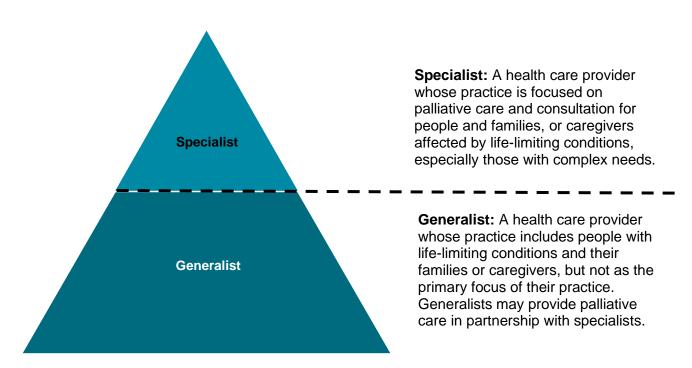


Level of Expertise

HCPs have varying levels of palliative care expertise depending on how frequently and closely they work with patients with life-limiting illnesses.

The Alberta Interprofessional Palliative Care Competency Framework levels of expertise are adapted from the Canadian Interdisciplinary Palliative Care Competency Framework⁶. The Alberta IPC Competency Framework levels of expertise are divided into two health care provider levels: generalist and specialist (Figure 1). They are separated by a dotted line to highlight that some HCPs may fit into more than one category. Additionally, HCPs in the specialist category would also be expected to possess proficiency in the competencies outlined in the generalist level.

Figure 1. The Alberta Interprofessional Palliative Care Competency Framework Triangle



Competency Domains

The competency statements are organized according to eight core competency domains and additional optional competency domains (Figure 2). The core competency domains are common to each HCP group and represent the primary level of understanding required to provide palliative care. The optional competency domains may apply only to certain HCP groups, levels

⁶ Canadian Partnership Against Cancer & Health Canada. The Canadian Interdisciplinary Palliative Care Competency Framework. Toronto, ON: 2021.



of expertise and context settings. Each competency domain is defined by a domain statement. The domain statement remains the same irrespective of the level at which or the setting where palliative care is provided. Each domain has a set of competency statements. These statements outline the competencies required by HCPs in the context of their role and at the level of expertise with which they work.

Domain 1: Principles of Palliative Care

Palliative care is both a philosophy and an approach to care that enables all patients with a lifelimiting illness to receive integrated and coordinated care across the continuum of life. This care incorporates each patient and family's values, preferences and goals of care and spans the disease process from diagnosis to end of life, including bereavement.

The following principles are foundational in providing palliative care to each patient and their family within Alberta: patient- and family-centredness; equitable access; collaborative and integrated team service delivery; communication and information sharing; safety; ethical and quality care; sustainability and accountability; clearly defined governance and administration models; and research.

Domain 2: Communication

Effective communication is essential to the delivery of palliative care. Specific consideration should be given to communication as a method of establishing therapeutic relationships and facilitating patient/family participation in decision-making. Empathetic, person-to-person communication is foundational to palliative care. Communication is also important where circumstances are ambiguous or uncertain or when strong emotions and distress arises.

Effective communication includes information technology (e.g., NetCare, Connect Care) for transferring knowledge at all levels (patient and family, service delivery and system) and the use of common tools, language and appropriate documentation to convey appropriate information and safely manage each person and family's care needs.

Domain 3: Care Planning and Collaborative Practice

According to the Alberta Health Services Palliative and End-of-Life Care Alberta Provincial Framework (AHS PEOLC Provincial Framework, 2014), "In order to meet the individual needs of each person and their family, comprehensive interprofessional teams with varying skills and knowledge are required to safely and effectively care for Albertans who are palliative or are at the end of life" [Alberta Health Services⁷].

Care planning is a collaborative practice that includes addressing, coordinating and integrating patient- and family-centred care needs. It is enabled by interprofessional, cross-sector care planning and communication that involves comprehensive needs assessment, promoting and preserving choice and planning for likely changes that occur with the context of a deteriorating illness trajectory. Care planning ensures that multiple disciplines and agencies can be accessed and referred to as required in a timely manner. Each patient and their family should be supported in care planning to the extent that they are able and wish to be involved.

⁷ Palliative and End of Life Care Alberta Provincial Framework (albertahealthservices.ca)



Domain 4: Optimizing Comfort and Quality of Life

Supporting and optimizing comfort and quality of life as defined by the patient and family includes comprehensively assessing and addressing their emotional, psychological, social and spiritual needs as well as their physical needs. This is an ongoing process which aims to prevent, assess, acknowledge and relieve suffering in a timely and proactive manner, which also includes effective symptom management that aligns with the patient's goals of care.

Domain 5: Loss, Grief and Bereavement

A palliative approach assists HCPs in providing support to patients, families and communities, when possible, throughout the illness trajectory as they experience loss, grief and bereavement. This includes identifying patient, family and community needs, identifying those who may require additional bereavement support and providing information, resources and support to all.

Domain 6: Professional and Ethical Practice

According to the AHS PEOLC Alberta Provincial Framework, "Comprehensive assessments by adequately skilled professionals and providers are at the heart of quality and ethical care delivery. The provision of care that is appropriate to all domains, including physical, psychological, social, and spiritual requires knowledge and tools related to assessment in these areas" [Alberta Health Services].

HCPs focus on respecting and incorporating the values, needs and wishes of the patient and their family into care planning while maintaining professional, personal and ethical integrity. Professional and ethical integrity guides all HCPs in their consideration of how best to provide ongoing care to people with life-limiting illnesses as their health care needs change.

Domain 7: Cultural Safety

Cultural safety is a process that encourages a patient to feel safe without fear of judgement, repercussions, discrimination (individual or systemic) or assault because of their needs and intersectional identities. It is defined and experienced by the patient.

Cultural safety is based on respectful engagement and communicating respect for a patient's beliefs, behaviours and values and ensures that the patient is a partner in decision making. It requires acknowledgement that we are all immersed in culture(s) that encompass the need for self-reflection on one's own attitudes, beliefs, assumptions and values. It requires recognition of the power differentials inherent in healthcare service delivery and institutional discrimination as well as the need to address these inequities through education and system change.

Assessing and respecting values, beliefs and traditions related to health, illness, family and community caregiver roles and decision-making are the first step in providing spiritually and culturally safer palliative care. Culturally safer care involves building trust with the patient and recognizing the role of socioeconomic conditions, history and politics in health. It requires awareness of family dynamics and the role the family and community play in cultural safety for the patient. Cultural competency is the process HCPs achieve with cultural safety being the outcome [Health Council of Canada⁸].

Page | 10

⁸ Health Council of Canada. (2012). Empathy, dignity, and respect: Creating cultural safety for Aboriginal people in urban health care. Toronto. Health Council of Canada.



Domain 8: Self-Care

Self-care includes a spectrum of knowledge, skills, attitudes and self-awareness. It requires all HCPs to engage in ongoing self-reflection regarding appropriate professional boundaries and the personal impact of caring for patients with life-limiting illnesses and their families. Self-care requires the use of holistic wellness strategies that promote one's own health as well as the health and function of the team.

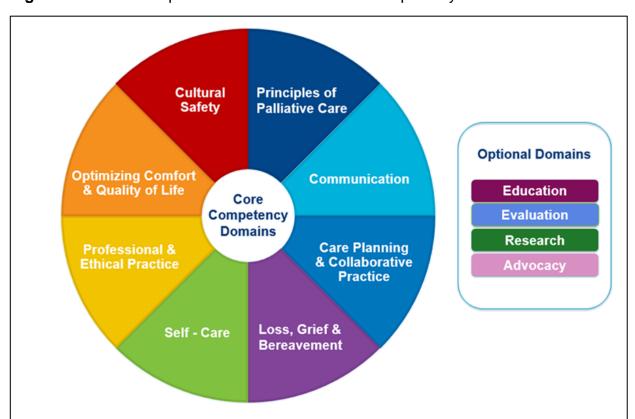


Figure 2. Alberta Interprofessional Palliative Care Competency Framework Domains

Domain 9A: Education

Participating in palliative care continuing education, facilitating palliative care educational opportunities for HCPs, volunteers, patients, their family, community and the public.

Domain 9B: Evaluation

Palliative health care delivery should be based on the most current evidence-informed practices and available research. HCPs are encouraged to engage in leading and/or participating in the evaluation of palliative care services exploring HCPs', patients' and families' and communities' experiences.



Domain 9C: Research

The provision of quality palliative care necessitates engagement in ongoing palliative care research and the involvement of patients, families and communities in relevant research activities.

Domain 10: Advocacy

Advocating for access to and funding for palliative care services and associated educational initiatives; policy development; and addressing the social determinants of health to improve patient outcomes.

Alberta Interprofessional Palliative Care Competency Framework

Doi	Domain 1: Principles of Palliative Care		
Gei	Generalist		
1.	Explain the philosophy of a palliative approach to care.		
2.	Apply the principles of palliative care in clinical practice.		
3.	Identify when and why a patient may benefit from a palliative approach to care.		
4.	Identify the role and function of each interprofessional team member in palliative care.		
5.	Apply multimodal interprofessional approaches to optimize comfort and enhance the quality of life of the patient with a life-limiting illness and their family.		
Spe	ecialist	Educational Opportunity	
1.	Apply palliative care standards of practice, guidelines and policies.		
2.	Encourage colleagues to foster a caring environment that supports each member of the interprofessional team.		
3.	Provide leadership in the delivery of an interprofessional team approach to palliative care.		
4.	Promote palliative care principles in all care settings.		

Do	Domain 2: Communication	
Ge	neralist	Educational Opportunity
1.	Assess the patient's and family's understanding of the life-limiting illness and its trajectory.	
2.	Explore with the patient and family their priorities, preferences, values, beliefs, fears, and hopes regarding death and dying with respect and sensitivity.	
3.	Identify patients and families in need of additional communication supports (including but not limited to: interpreters, assistive technology, supportive communication, hearing aids/personal amplification devices and visual aids).	
4.	Adapt communication approach with the patient and their family based on their understanding of the life-limiting illness and amount/type of information they wish to receive.	

5.	Identify when illness progression impacts the ability or capacity of the patient to engage in meaningful discussion.	
Sp	ecialist	Educational Opportunity
1.	Engage in highly skilled, compassionate, individualized and timely communication with the patient, their family and the interprofessional team.	
2.	Discuss care and treatment options with the patient, their family and interprofessional team (including, but not limited to: the anticipated benefits, burdens and risks of options).	
3.	Explore patient and family perspectives across physical, functional, psychological, social and spiritual domains.	
4.	Provide support, mediation and advocacy to explore and clarify treatment goals and care planning.	
5.	Facilitate interprofessional team discussions, debriefings and case reviews.	

Do	omain 3: Care Planning and Collaborative Practice	
Ge	eneralist	Educational Opportunity
1.	Apply relevant Advance Care Planning and Goals of Care Designation policy in clinical practice.	
2.	Participate in Advance Care Planning (ACP) and Goals of Care Designation (GCD) discussions with the patient, family, and the interprofessional team.	
3.	Support the patient and their family to be actively involved in palliative care decision making and goal setting.	
4.	Respect the patient's autonomy and right to refuse treatment.	
5.	Adapt care according to the patient's and family's values, beliefs and preferences throughout the care trajectory.	
6.	Explain the role and function of the Palliative Care Consult Team.	
7.	Identify when a patient would benefit from a referral to the Palliative Care Consult Team.	
Sp	pecialist	Educational Opportunity
1.	Provide evidence-based, timely, and therapeutic interventions relevant to the patients' palliative care needs.	
2.	Facilitate safe and smooth transitions of care for the patient and their family.	
3.	Facilitate the patient and family access to the full range of palliative care services, resources and settings where they are available.	

4.	Mentor other health care providers to build empathetic and compassionate	
	relationships with the patient and their family.	

Domain 4: Optimizing Comfort and Quality of Life		
Ger	neralist	Educational Opportunity
	Provide palliative care that acknowledges all dimensions of personhood (physical, psychological, social, and spiritual).	
	Regularly assess the physical, psychological, social and spiritual needs of the patient with life-limiting illness and their family.	
	Recognize changes in the physical, psychological, social, and spiritual needs of each patient with a life-limiting illness and their family.	
	Provide appropriate referrals to address the patient and family's' physical, functional, psychological, social and spiritual needs.	
	Identify the need for a change in focus of care and treatment goals at critical points throughout the course of a life-limiting illness.	
	Recognize common signs and symptoms that may be associated with progression of a life-limiting illness (including but not limited to: anorexia, anxiety, cachexia, constipation, delirium, depression, diarrhea, drowsiness, dyspnea, fatigue, nausea, pain, vomiting, malaise and change in overall wellbeing).	
	Recognize that symptoms are subjective in nature and should be assessed and understood from a patient-centered perspective.	
	Utilize pharmacological and/or non-pharmacological symptom management strategies to minimize suffering and promote comfort and quality of life.	
	Regularly reassess clinical interventions to ensure they are effective and congruent with the patient's goals and illness trajectory.	
10.	Recognize and respond to palliative care emergencies.	
	Adapt care to address the patient's fears, worries, concerns, anxieties and hopes.	
12.	Provide care in the patient's preferred location when possible.	
	Identify complexities and challenges that may impact the ability to provide quality palliative care in the patient's preferred location.	
	Provide education to the patient and their family regarding symptom management.	
15.	Support the patient to engage in self-management of their illness.	
	Work together with the patient and family to identify their collective strengths and effective coping strategies	

17.	Recognize and respond to the signs of imminent death.	
18.	Participate in the care and support of the imminently dying patient and their family.	
19.	Prepare the patient and their family for what to expect in last days and hours of life.	
-	ecialist	Educational Opportunity
1.	Apply advanced knowledge of the full spectrum of life-limiting illness trajectories in response to the patients and their family's complex and multidimensional care needs.	
2.	Apply advanced clinical knowledge and understanding of complex symptoms associated with life-limiting illness when providing care and consultation	
3.	Identify underlying etiology, contributing factors and treatment options related to signs and symptoms.	
4.	Act as a clinical resource to generalist and specialist team members to assess and care for a patient with complex symptoms and care needs.	
5.	Utilize palliative care screening tools to diagnose and manage complex symptoms and care needs.	
6.	Apply expertise to address the complex interplay of factors that impact a patients physical functioning and quality of life within the context of a life-limiting illness.	
7.	Provide expert guidance regarding pharmacological and non-pharmacological management of complex symptoms to promote comfort and quality of life.	
8.	Act as an expert resource for colleagues regarding the role of discipline- specific interventions in symptom management and optimizing quality of life.	
9.	Apply the ethical tenets of palliative sedation to the care of a patient with a life-limiting illness.	
10.	Address factors that contribute to distress within the family paradigm during life-limiting illness.	
11.	Address acute and chronic psychological distress in a patient with advanced disease.	
_		

Domain 5: Loss, Grief and Bereavement Generalist	
Acknowledge diverse perspectives on loss, grief and bereavement.	

3.	Describe the impact of physical, psychological, spiritual, emotional and social dimensions of loss.	
4.	Identify the loss, grief and bereavement needs of the patient with life-limiting illness and their family.	
5.	Recognize the factors that may increase the risk of complicated and disenfranchised grief.	
6.	Provide support to the patient and family throughout the grieving process including during illness, decline, time of death and bereavement.	
Sp	ecialist	Educational Opportunity
1.	Address the needs of those at risk of, or who may be experiencing complex and/or disenfranchised grief	
2.	Address the physical, psychological, spiritual, emotional and social responses to loss and grief.	
3.	Utilize a broad range of evidence-based interventions for the patient with a life-limiting illness and their family when increased stress, vulnerability and/or complex grief are present.	
4.	Mentor colleagues to support their personal understandings of loss, grief, and bereavement.	
5.	Support bereavement follow-up with families.	

Do	Domain 6: Professional and Ethical Practice	
Ge	Generalist	
1.	Respect and uphold the dignity of the person who is receiving palliative care.	
2.	Collaborate with the interprofessional team and the Palliative Care Consult Team to assess, coordinate, promote and improve the provision of palliative care.	
3.	Identify ethical and legal issues that may be encountered when caring for the person with life-limiting illness and their family.	
4.	Apply professional, legal, and ethical codes of practice related to the Personal Directives Act, advance care plans, informed consent, confidentiality and documentation.	
5.	Apply professional, legal and ethical codes of practice related to palliative sedation, Medical Assistance in Dying (MAID) and withdrawing and withholding life-sustaining therapies.	
6.	Participate in processes that mitigate and resolve conflict in palliative care.	

Sp	Specialist	
1.	Apply evidence-based practice to enhance patient safety and delivery of quality care across the continuum of palliative care.	
2.	Address the nature and cause(s) of potential conflict in palliative care.	
3.	Employ evidence-based strategies to resolve or mediate conflict.	
4.	Mentor and educate colleagues about professional and ethical practice in palliative care.	

Do	Domain 7: Cultural Safety		
Ge	Generalist		
1.	Describe the influence of culture in palliative care.		
2.	Identify personal biases and values that may influence care.		
Apply strategies to mitigate personal biases and values that may influence care.			
4.	Incorporate the patient and family's cultural preferences (beliefs, values and practices) into goal setting, decision making and care planning.		
5.	Respond to patient and family members' unique needs and experiences (including but not limited to: ethnicity, culture, gender, sexual orientation, language, religion, spirituality, age, ability and preferences).		
6.	Participate in educational opportunities about cultural safety in palliative care.		
7.	Provide culturally safe palliative care.		
Sp	Specialist		
1.	Educate colleagues and organizations about cultural safety in palliative care.		
2.	Advocate for culturally safe palliative care.		
3.	Assist with the development of resources, spaces, and opportunities for cultural and personal expression in palliative care.		

D	Domain 8: Self-Care		
G	eneralist	Educational Opportunity	
1.	Regularly self-assess personal responses to loss, grief, and bereavement.		
2.	Engage in activities that support wellbeing and resilience when caring for a patient with a life-limiting illness and their family.		

3.	Demonstrate healthy self-care behaviors and activities that mitigate the personal impact of loss, grief and bereavement.	
Sp	pecialist	Educational Opportunity
1.	Mentor colleagues regarding the personal impact of loss, grief and bereavement.	
2.	Facilitate activities that support colleagues to address their own loss responses and maintain resilience (e.g., staff debriefing following a patient's death).	

Domain 9: A. Education, B. Research and C. Evaluation		
Generalist		
Provide education to the patient and their family about palliative care and a palliative approach to care.		
Maintain competency in palliative care by attending professional development opportunities that support ethical practice.	nt 🗆	
3. Support research that leads to evidence-based practice in palliative care.		
4. Participate in palliative care quality improvement initiatives.		
Specialist		
Critically appraise current themes and trends in palliative care research.		
Lead palliative care quality improvement initiatives.		
3. Contribute to the development and delivery of palliative care education.		
4. Contribute to the development and advancement of palliative care research.		

Do	Domain 10: Advocacy		
Ge	Generalist		
1.	Advocate for the needs and rights of patients and their families in palliative care.		
2.	Advocate for the patient and family to access appropriate and timely palliative care.		
3.	Advocate for removal of barriers to accessing palliative care.		
4.	Advocate for health care providers to have access to evidence-based palliative care education and resources.		

Specialist		Educational Opportunity
1.	Address misconceptions about life-limiting illness, death, bereavement and palliative care.	
2.	Advocate for equitable palliative care across service locations.	
3.	Identify opportunities for advocacy and health promotion in palliative care.	
4.	Advocate for the development, maintenance and improvement of health care and social policies related to palliative care.	
5.	Contribute to palliative care service development and delivery across all care settings.	
6.	Promote palliative care strategic initiatives and policy development at local, regional and national levels.	



© Covenant Health Palliative Institute (2023)

Publication Date: February 2023

This publication may be reproduced without permission for personal or internal use only, provided the source is fully acknowledged.

Cite as follows: Covenant Health Palliative Institute (2023). Alberta Interprofessional Palliative Care Competency Framework.

Disclaimer: Funding for this project was provided, in whole or in part, by the Government of Alberta. The views and opinions expressed in this document are those of the authors and do not necessarily reflect the official policy or position of the Alberta government.

Authors: Lisa Vaughn, MN, RN; Carleen Brenneis, RN, MHSA; Konrad Fassbender, PhD

Contact: Covenant Health Palliative Institute, Suite 650, 10130 112 Street, Edmonton, AB T5K 2K4

Email: palliative.institute@covenanthealth.ca

Website: www.covenanthealth.ca/the-palliative-institute/

Social Media: Twitter: @CHPalliative

LinkedIn: @Palliative Institute

Facebook: Covenant Health Palliative Institute



Appendix 1: Glossary of Terms

Please note that the organizational authorities are acknowledged for selected terms. Definitions were adapted from academic sources and are adopted from the AHS PEOLC Alberta Provincial Framework⁹ and referenced in the technical document, Alberta Palliative Care Competency Framework Technical Report [Covenant Health¹⁰].

Advance care planning: a process which encourages people to reflect and think about their values regarding clinically indicated future health care choices; explore medical information that is relevant to their health concerns; communicate wishes and values to their loved ones, their alternate decision maker and their health care team; and record those choices [Alberta Health Services].

Agent: the person(s) named in a personal directive who can make decisions on personal matters according to the wishes expressed by the patient [Alberta Health Services].

Alternate decision maker: a person who is authorized to make decisions with or on behalf of the patient. These may include: a minor's legal representative, a guardian, a 'nearest relative' in accordance with the Mental Health Act, an agent in accordance with a personal directive, a codecision maker, a specific decision maker or a person designated in accordance with the Human Tissue and Organ Donation Act [Alberta Health Services].

Competency: a "cluster of related knowledge, skills and attitudes that affects a major part of one's job (a role or responsibility), that correlates with performance on the job, that can be measured against well-accepted standards and that can be improved via training and development".

Family(-ies): one or more individuals identified by the patient as an important support, and who the patient wishes to be included in any encounters with the health care system, including, but not limited to, family members, legal guardians, friends and informal caregivers [Alberta Health Services].

Goals of care: the intended purposes of health care interventions and support, as recognized by a patient and/or alternate decision maker [Alberta Health Services].

Goals of care designation: one of a set of short-hand instructions by which health care providers describe and communicate general care intentions, specific clinically indicated health interventions, transfer decisions and locations of care for a patient as established after consultation between the most responsible health practitioner and patient or alternate decision maker [Alberta Health Services].

Goals of care designation order: the documented order for the goals of care designation as written by the most responsible health practitioner (or designate) [Alberta Health Services].

⁹ Palliative and End of Life Care Alberta Provincial Framework (albertahealthservices.ca)

¹⁰ Alberta Palliative Care Competency Framework - Technical Report (covenanthealth.ca)



Green sleeve: a folder containing a patient's GCD order, along with an advance care planning (ACP)/GCD Tracking Record, for the patient to own and produce at relevant health care encounters [Alberta Health Services].

Health care provider: any person who provides goods or services to a patient, inclusive of health care professionals, staff, students, volunteers and other persons acting on behalf of a health care organization [Alberta Health Services].

Health care professional: an individual who is a member of a regulated health discipline, as defined by the Health Disciplines Act (Alberta) or the Health Professions Act (Alberta), and who practices within scope and role [Alberta Health Services].

Health care team: individuals who work together to provide health, personal and supportive care to clients. The team may consist of, but is not limited to, different configurations of the client, regulated health professionals, unregulated care providers and/or other caregivers including the client's family. Within the team the client remains the focal point of care [Alberta Health].

Illness trajectory: three typical illness trajectories have been described for patients with progressive chronic illness: cancer, organ failure and the frail elderly or dementia trajectory. Physical, social, psychological and spiritual needs of patients and their caregivers are likely to vary according to the trajectory they are following. Being aware of these trajectories may help clinicians plan care to better meet their patients' multidimensional needs and help patients and caregivers cope with their situation. Different models of care that reflect and tackle patients' individual experiences and needs may be necessary.

Interprofessional: interprofessional collaboration occurs when health professionals from different disciplines work together to identify needs, solve problems, make joint decisions on how best to proceed and evaluate outcomes collectively. Interprofessional collaboration supports patient-centred care and takes place through teamwork. Team interactions, wider organizational issues and environmental structures such as safety, quality, efficiency and effectiveness issues influence this model of care. These broader contextual influences affect practice where there are tensions between the ideals of interprofessional collaboration and the realities of practice. This is evident when the patient and family's role in interprofessional collaboration is considered.

Imminently dying: any patient who, according to the most responsible health practitioner's clinical assessment, is within the last hours to days of life.

Life-limiting illness: describes illness where it is expected that death will be a direct consequence of the specified illness. The term "person living with a life-limiting illness" also incorporates the concept that people that are actively living with such illnesses, often for long periods of time, are not imminently dying. Therefore, it affects health and quality of life, and can lead to death [Health Canada].

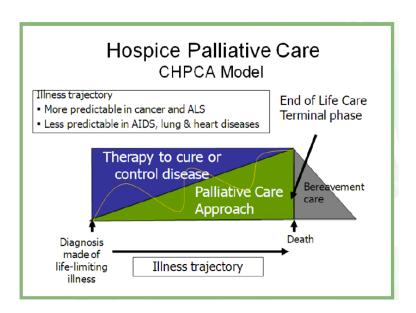
Palliative and end-of-life care: is both a philosophy and an approach to care that enables all individuals with a life-limiting and/or life-threatening illness to receive integrated and coordinated care across the continuum. This care incorporates patient and family values, preferences and goals of care, and spans the disease process from early diagnosis to end of life, including bereavement. Palliative care aims to improve the quality of life for patients and families facing the problems associated with a life-limiting illness through the prevention and relief of suffering



by means of early identification, comprehensive interdisciplinary assessments and appropriate interventions [Alberta Health Services].

Palliative approach: access to a palliative approach in primary care requires that, in every primary care setting (outpatient offices, home care organizations, long-term care facilities), providers of every discipline (family physicians, nurses, nurse practitioners, pharmacists, health care aides, paramedics, social workers) possess and implement the basic palliative care knowledge, skills and attitudes pertinent to their discipline.

This requires not just education, but also an infrastructure, a policy environment and a culture of care delivery that facilitates a palliative approach in primary care. A palliative approach in primary care also requires appropriate support from palliative care providers for patients with complex needs. High-quality palliative care, like high-quality maternity care or mental health care, depends on cooperation and coordination between primary care and consultant palliative care teams [Canadian Hospice Palliative Care Association].



Patient: an adult who receives or has requested health care or services. This term is inclusive of residents, clients and outpatients [Alberta Health Services].

Patient-and family-centred care: care provided working in partnership with patients and families by encouraging active participation of patients and families in all aspects of care, as integral members of the patient's care and support team, and as partners in planning and improving facilities and services. Patient- and family-centred care applies to patients of all ages and to all areas of health care [Alberta Health Services].

Personal directive: a written document in accordance with the requirements of the Personal Directives Act (Alberta), in which an adult designates an agent(s) or provides instruction regarding his/her personal decisions, including the provision, refusal and/or withdrawal of consent to treatments/procedures. A personal directive (or part of one) has effect with respect to a personal matter only when the patient lacks capacity with respect to that matter [Alberta Health Services].

Referral: refers to when a patient is instructed by a health care professional or organization to obtain additional services from another organization or provider. These may include change of service, changes in level of care and/or transfer between units [Alberta Health Services].



Appendix 2: Acknowledgements

We acknowledge Ireland's Palliative Care Competence Framework Steering Group; Nova Scotia Health Authority's (NSHA's) Palliative Care Capacity Building and Practice Change Working Group; the BC Center for Palliative Care Competency Framework Committee; the Ontario Palliative Care Network Provincial Palliative Care Education Steering Committee; the Canadian Partnership Against Cancer Palliative Care Competencies Working Group, who led the development of palliative care competencies' frameworks in Ireland, Nova Scotia, British Columbia, Ontario, and Canada respectively. Their work was used to inform the Alberta Interprofessional Palliative Care Competency Framework.

We thank Cheryl Tschupruk, Kathleen Yue, Susan Blacker, Tara Walton, Deborah Dudgeon, and Lorelei Sawchuk for their ongoing consultation, guidance, and advice throughout this project. Tyne M. Lunn for review, content contribution and writing and Benjamin Freeland for language and technical editing.

We acknowledge Alberta Health for their financial support of the Alberta Palliative Care Competencies and Education Project.

The development of these competencies would not have been possible without the support of the members of the Alberta Health Services Provincial Palliative and End-of-Life Innovations Steering Committee, the Alberta Palliative Care Competencies and Education Advisory Committee and all multidisciplinary HCPs who participated in the development of the Alberta Interprofessional Palliative Care Competency Framework project.



Appendix 3: Members and Participants

Alberta Palliative Care Competencies and Education Advisory Committee Members	
Name	Position/Location/Program/Organization
Cheryl Cameron, MEd, BA(Hons), ACP (Co-Chair)	Director of Operations/Canadian Virtual Hospice Faculty and Coach/Healthcare Excellence Canada Fellow/McNally Project for Paramedic Research
Louise Kashuba, RN, MN	Director/Edmonton/Palliative Institute/Covenant Health
Sarah Burton MacLeod, MD, CCFP(PC) (Co-Chair)	Residency Program Director Enhanced Skills in Palliative Care/Edmonton/Faculty of Medicine and Dentistry/University of Alberta Physician/Edmonton Zone/Palliative Care Program/Alberta Health Services
Michelle Peterson Fraser, RN, BN	Director/Provincial/Palliative and End-of-Life Care, Provincial Seniors Health & Continuing Care/Alberta Health Services
Zinia Pritchard, D.Min. Certified Spiritual Care Practitioner	Practice Director/Provincial Spiritual Care/Allied Health Professional Practice and Education, Health Professions Strategy and Practice/Alberta Health Services
Jacqueline Hui, MD, MHPE, CCFP (PC), FCFP, DTMH	Assessment Director for the University of Calgary Postgraduate Family Medicine Residency Program. Physician/Calgary Zone/Palliative and End-of-Life Care team/Alberta Health Services
Greta G. Cummings, RN PhD FCAHS FAAN FCAN	Founding College Dean/Edmonton/College of Health Sciences, University of Alberta
Karen Rumball	Patient-Family Advisor
Melissa Sztym, OT	Interim Corporate Director for Professional Practice, Clinical Learning, Libraries, & Student Placement
Gabrielle Zimmermann, PhD	Program Coordinator/Edmonton/Alberta SPOR SUPPORT Unit/University of Alberta
Linda Juse, RN, MS	Senior Practice Consultant/Provincial/Health Professions Strategy & Practice/Alberta Health Services
Dale Cooney, BSP MBA ACC	Executive Director/Provincial/Alberta Federation of Regulated Health Professions
Meaghan Ellis, MBA, BScN, RN	Corporate Director, Diversity, Ethics and Volunteerism, Covenant Health
Stephanie Muir	Physician
Angela L. Ferguson, PhD, RN	Care Manager/Calgary Zone/Palliative Care Consult Service/Alberta Health Services



Alberta Interprofessional Palliative Care Competencies Development Participants	
Name	Position/Location/Program/Organization
Alexandra Marin, MD, CCFP CAC COE, FCFP	Physician/Edmonton/Division Care of the Elderly, Department Family Medicine/University of Alberta-Edmonton
Alyssa Rose, R.SLP, S-LP (C)	Speech-Language Pathologist/Edmonton/Grey Nuns Community Hospital/Covenant Health Speech-Language Pathologist/Camrose/St. Mary's Hospital/Covenant Health
Amy Driga, BScOT	Occupational Therapist/Edmonton Zone/Cross Cancer Institute/Alberta Health Services
Amy Regnier, MN:NP, CNPE:F/AA, BA	Nurse Practitioner/North Zone/Palliative Care Team/Alberta Health Services
Andre Tinio, BA, BSW, RSW	Membership Activities/Provincial/Alberta College of Social Workers
Andrea Oiffer MSW, RSW	Professional Practice Lead/ Provincial/Social Work/Covenant Health
Angela L. Ferguson, PhD, RN	Care Manager/Calgary Zone/Palliative Care Consult Service/Alberta Health Services
Angela Gee, BSc Pharm	Clinical Practice Lead/South Zone/Pharmacy Services/Alberta Health Services Pharmacist/Lethbridge-South Zone/Chinook Regional Hospital/Alberta Health Services
Angela Meneley, Reg. OT	Director Policy and Practice/Alberta College of Occupational Therapists
Arthur Peterson, M.Div., Pastoral Counselling, CASC/ACSS Certified Specialist	Spiritual Care Practitioner/Edmonton Zone/Edmonton General Continuing Care Centre/Covenant Health
Ashley Thomson, MScOT	Occupational Therapist/Lethbridge-South Zone/Palliative Care Team and Community OT Team/Alberta Health Services
Barbara Roemer, RN, BScN	Professional Practice Leader/Provincial/Nursing-Seniors/Covenant Health
Beth Wilkey RN, BN, MN, CHPCN(c), GNC(c)	Sessional Instructor/Edmonton/Gerontology/Hospice Palliative Care MacEwan University
Bonnie Stewart, BSW, RSW	Social Worker/Calgary Zone/Palliative Home Care/Alberta Health Services
Brandi Campbell, RN, BScN	Clinical Nurse Educator/North Zone/Palliative Care Team/Alberta Health Services
Briana Strachan, M.S., R.SLP, CCC-SLP	Speech-Language Pathologist/Edmonton Zone/Speech Language Pathology Consulting Services in Continuing Care, Facility & Supportive Living/Alberta Health Services
Britney Walsh, MN, NP	Nurse Practitioner/Edmonton/Edmonton Southside Primary Care Network
Candace Konnert, Ph.D	Professor of Clinical Psychology/Calgary/Department of Psychology/University of Calgary

Carla Prado, PhD, RD Professor and Campus Alberta Innovates Chair in Nutrition, Food and Health/Edmonton/Faculty of Agricultural, Life and Environmental Sciences/University of Alberta Carleen Brenneis, RN, MHSA Project Clinical Coordinator/Edmonton/Covenant Health Palliative Institute Cassello Watson R. Speech Language Pathologist/Central Zone/Central Alberta Cancer Centre/Alberta Health Services Professional Practice Lead/Calgary Zone/Audiology - Richmond R.Sc., M.Ed., RAud Chelsea Corbett, RD II Provincial Practice Lead/Provincial Strategy, Standards & Practice/Alberta Health Services Cheryl Cameron, MEd, BA(Hons), ACP Fractic/Alberta Health Services Provincial Practice Lead/Provincial Strategy, Standards & Practice/Alberta Health Services Cheryl Krueger, MDiv., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, Beanna Makortoff, Services Deanna Makortoff, Coccupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Dionne Walsh, MD CCFP (PC) Doug Kremp, RRT PhD, CCN(C) Doug Kremp, RRT Professional Practice Lead Respiratory/North Zone/Allied Health Services Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Diettian/Calgary Zone/Foothills Hospital/Alberta Health Services Ed Walker, RD Diettitian/Camrose/Home Care/Alberta Health Services Ed Walker, RD Diettitian/Camrose/Home Care/Alberta Health Services Ed Walker, RD Diettitian/Camrose/Home Care/Alberta Health Services Emily Andreiuk, RD Diettitian/Camrose/Home Care/Alberta Health Services Diettitian/Camrose/Home Care/Alberta Health Services Emily Andreiuk, RD Diettitian/Camrose/Home Care/Alberta Health Services Diettian/Camrose/Home Care/Alberta Health Services Diettian/Camrose/Home Care/Alberta Health Services Emily Andreiuk, RD Diettian/Camrose/Home Care/Alberta Health Servic		
Carleen Brenneis, RN, MHSA MHSA Speech Language Pathologist/Central Zone/Central Alberta Cancer Cassello Watson R. Speech Language Pathologist/Central Zone/Central Alberta Cancer Centre/Alberta Health Services Professional Practice Lead/Calgary Zone/Audiology - Richmond Road Diagnostic & Treatment Centre/Alberta Health Services Cheryl Cameron, MEd, BA(Hons), ACP Cheryl Cameron, MEd, BA(Hons), ACP Cheryl Krueger, MDiv., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Dony Kremp, RRT Physician-Section Chief/Palliative Care/South Zone – West/Alberta Health Services Deanla Maker, RD Diettitan/Camrose/Home Care/Alberta Health Services Ed Walker, RD Diettitan/Camrose/Home Care/Alberta Health Services Ed Walker, RD Diettitan/Camrose/Home Care/Alberta Health Services Gail Couch, MN, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Heather Derrick, BSC Chertic Alberta Health Services Chertical Practice Lead/Provincial Strategy. Alberta Health Services Chertifical Practice Lead/Respiratory/North Zone/Royal Alexandra Hospital/Alberta Health Services Chertifical Practice Lead/Respiratory/North Zone/Royal Alexandra Hospital/Alberta Health Services Chertifical Practice Lead/Respiratory/North Zone/Royal Alexandra Hospital/Alberta Health Services Chertifical Practice Lead/Respiratory/Royal Alexandra Hospital/Covenant Health Services Chertifical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Chertifical Practice Lead/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Cocupational Tractice Leader/Central Zone/Politative Care & Oncology Pharmacy Services/Red Deer Regional Hospital	Carla Prado, PhD, RD	and Health/Edmonton/Faculty of Agricultural, Life and
MHSA Cassello Watson R. Speech Language Pathologist/Central Zone/Central Alberta Cancer Centre/Alberta Health Services Charlene M. Watson B.Sc., M.Ed., RAud Chelsea Corbett, RD II Chelsea Corbett, RD II Provincial Practice Lead/Calgary Zone/Audiology - Richmond Road Diagnostic & Treatment Centre/Alberta Health Services Cheryl Cameron, MEd, BA(Hons), ACP BA(Hons),		Environmental Sciences/University of Alberta
Centre/Alberta Health Services Charlene M. Watson B.Sc., M.Ed., RAud Chelsea Corbett, RD II Provincial Practice Lead/Calgary Zone/Audiology - Richmond Road Diagnostic & Treatment Centre/Alberta Health Services Cheryl Cameron, MEd. BA(Hons), ACP Cheryl Krueger, MDiv., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Care Centre/Alberta Health Services Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Provincial Practitioner/Edmonton Zone/Devon, AHI, MCH GH – Nursing/Alberta Health Services Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Gail Couch, MN, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Healton For Professional Practice Lead/Calgary Zone/Routial Tone/Polliative Care & Oncology Pharmacy Services / Cocupational Therapist/Innisfail Health Services Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Heaven Brothy M.Cl.Sc., Cinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Cinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Services Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Services Professional Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Glienda Tarnowski, MA, LPN, CHE Registered Audiologist/Fort McMurray-North Zone/Northern Lights		· ·
Road Diagnostic & Treatment Čentre/Alberta Health Services Provincial Practice Lead/Provincial Strategy, Standards & Practice/Alberta Health Services Cheryl Cameron, MEd, BA(Hons), ACP Cheryl Krueger, MDiv., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Dong Kremp, RRT Ed Walker, RD Ed Walker, RD Edil Mandreiuk, RD Gary Frank, BA, BEd, RN Gary Frank, BA, BEd, RN Gary Frank, BA, BEd, RN Gerbard Mandreiuk, RD Glenda Tarnowski, MA, LPN, CHE Healther Derrick, BSC Cheryl Krueger, MEd, BARC, MEd, BSC Dionne Walsh, MD CCA-Clinical Practitioner/Edmonton Zone/Tertiary Palliative Care Unit/Grey Nuns Community Hospital/Covenant Health Services Dionne Walsh, MD CCFP (PC) Donna McLean, NP, Physician-Section Chief/Palliative Care/South Zone – West/Alberta Health Services Dionne Walsh, MD CCFP (PC) Doug Kremp, RRT Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Dietitian/Camrose/Home Care/Alberta Health Services Gary Frank, BA, BEd, RN Gary Frank, BA, BEd, RN Glillan Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Heather Derrick, BSC Cheryl Care Practitioner/Edmonton/Schera Practice Leader/Central Zone/Rovinal Alexandra Hospital/Alberta Health Services Chertifical Practice Leader/Central Zone/Rovinal Alexandra Hospital/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Rodiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Cilnical Practice Leader/Central Zone/Povincial/College of Licensed Practice Leader/Central Zone/Polliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Nurse/Berta Hoalth Services Dietitan/Calgary Cone/Palliative Care Roncology Pharmacy Services/Red Deer Regional Hospital	Cassello Watson R.	
Cheryl Cameron, MEd, BA(Hons), ACP Cheryl Krueger, MDiv., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Deanna Makortoff, Services Deanna Makortoff, Services Deanna Makortoff, Services Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Dioug Kremp, RRT Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Millian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Heather Derrick, BSc Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights		
BA(Hons), ACP Faculty and Čoach/Healthcare Excellence Canada Fellow/McNally Project for Paramedic Research Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Begistered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Dionug Kremp, RRT Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Gail Couch, MN, RN Gary Frank, BA, BEd, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Heather Derrick, BSc Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Aurose/Health Services Parametrose/Health Services Contre/Alberta Health Services Professional Practice Lead Respiratory/North Zone/Albierta Health Services Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Rodiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Faculty Medical Health Services First Alexandra Hospital/Alberta Health Services First Alexandra Hospital/Alberta Health Services Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Faculty Medical Health Service Alberta Health Services First Alexandra Hospital/Alberta Health Services Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Faculty Alexandra Hospital Health Services Cinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights	Chelsea Corbett, RD II	
Certified Spiritual Care Practitioner (CASC) Christine Enfield, M.Div., Certified Spiritual Care Practitioner/Edmonton Zone/Tertiary Palliative Care Unit/Grey Nuns Community Hospital/Covenant Health Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Dioug Kremp, RRT Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Ed Walker, RD Edilian Graham, RN RN Gary Frank, BA, BEd, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Heather Derrick, BSc Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Nurse/Idmonton Zone/Devon, AHI, MCH GH — West/Alberta Health Services Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Resource Nurse/Edmonton/Center for Professional Nursing Education/MacEwan University Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Retired) Assistant Professor/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Reference Centre/Alberta Health Services Reference Ref	•	Faculty and Coach/Healthcare Excellence Canada
M.Div., Certified Spiritual Care Practitioner (CASC) Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Deanna Makortoff, BScOT Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Gail Couch, MN, RN Gary Frank, BA, BEd, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Glenda Tarnowski, MA, LPN, CHE Heather Derrick, BSc Pharm Dividence Practitioner/Medicine Hat-South Zone/Alberta Health Services Docupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Docupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Occupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Nurse Practitioner/Edmonton Zone/Dovon, AHI, MCH GH – Nursing/Alberta Health Services Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Political/College of Licensed Practical Nurses of Alberta Heather Derrick, BSc Pharm Pharmacy Services/Red Deer Regional Hospital James Brophy M.CI.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights	Certified Spiritual Care	
Darlene Larsen, RN Registered Nurse/Medicine Hat-South Zone/Alberta Health Services Occupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Dionne Walsh, MD CCFP (PC) Physician-Section Chief/Palliative Care/South Zone – West/Alberta Health Services Nurse Practitioner/Edmonton Zone/Devon, AHI, MCH GH – Nursing/Alberta Health Services Doug Kremp, RRT Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Dietitian/Camrose/Home Care/Alberta Health Services Gail Couch, MN, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Gary Frank, BA, BEd, Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Heather Derrick, BSc Pharm Physician-Section Chief/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital	M.Div., Certified Spiritual Care	
Deanna Makortoff, BScOT Centre/Alberta Health Services Dionne Walsh, MD CCFP (PC) Donna McLean, NP, PhD, CCN(C) Doug Kremp, RRT Ed Walker, RD Edilian Graham, RN Gary Frank, BA, BEd, RN Gary Frank, BA, BEd, RN Glilian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Glenda Tarnowski, MA, LPN, CHE Health Care Centre/Alberta Health Services Doccupational Therapist/Innisfail-Central Zone/Innisfail Health Care Centre/Alberta Health Services Nurse Practitioner/Edmonton Zone/Devon, AHI, MCH GH – Nursing/Alberta Health Services Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Gary Frank, BA, BEd, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Heather Derrick, BSc Pharm Physician-Section Chief/Palliative Care/South Zone/Northern Lights Cinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights	, ,	
CCFP (PC) Donna McLean, NP, PhD, CCN(C) Nurse Practitioner/Edmonton Zone/Devon, AHI, MCH GH – Nursing/Alberta Health Services Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Dietitian/Camrose/Home Care/Alberta Health Services Gail Couch, MN, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Gary Frank, BA, BEd, RN Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Cinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CLicensed Practical Nurses of Alberta Haeyoung Kim, MScOT Cinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights		Occupational Therapist/Innisfail-Central Zone/Innisfail Health Care
PhD, CCN(C) Doug Kremp, RRT Professional Practice Lead Respiratory/North Zone/Allied Health/Alberta Health Services Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Dietitian/Camrose/Home Care/Alberta Health Services Gail Couch, MN, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Gary Frank, BA, BEd, RN Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Heather Derrick, BSc Pharm Director of Professional Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights		· ·
Ed Walker, RD Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services Emily Andreiuk, RD Dietitian/Camrose/Home Care/Alberta Health Services Gail Couch, MN, RN Gary Frank, BA, BEd, RN Palliative Care Resource Nurse/Edmonton/Center for Professional Nursing Education/MacEwan University Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Director of Professional Practice & Policy/Provincial/College of Licensed Practical Nurses of Alberta Heather Derrick, BSc Pharm James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights	PhD, CCN(C)	
Emily Andreiuk, RD Gail Couch, MN, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Glenda Tarnowski, MA, Licensed Practical Nurses of Alberta Haeyoung Kim, MScOT Haeyoung Kim, MScOT Cocupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights		Health/Alberta Health Services
Gail Couch, MN, RN Gary Frank, BA, BEd, RN Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Haeyoung Kim, MScOT Heather Derrick, BSc Pharm Gary Frank, BA, BEd, RN (Retired) Assistant Professor/Edmonton/Center for Professional Nursing Education/MacEwan University Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Director of Professional Practice & Policy/Provincial/College of Licensed Practical Nurses of Alberta Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights	Ed Walker, RD	Dietitian/Calgary Zone/Foothills Hospital/Alberta Health Services
Gary Frank, BA, BEd, RN Palliative Care Resource Nurse/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Baker Cancer Centre/Alberta Health Services Glenda Tarnowski, MA, LPN, CHE Director of Professional Practice & Policy/Provincial/College of Licensed Practical Nurses of Alberta Haeyoung Kim, MScOT Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Heather Derrick, BSc Pharm Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights		
RN Hospital/Alberta Health Services Gillian Graham, MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Heather Derrick, BSc Pharm James Brophy M.Cl.Sc., Gillian Graham, CCA-Clinical Practice Lead/Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services CCA-Clinical Practice Leadly Calgary Zone/Radiation Therapy/Tom Baker Cancer Centre/Alberta Health Services Couptional Practice & Policy/Provincial/College of Licensed Practical Nurses of Alberta Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights	Gail Couch, MN, RN	
MRT(T), CMD, MA (L), CHE Glenda Tarnowski, MA, LPN, CHE Haeyoung Kim, MScOT Heather Derrick, BSc Pharm James Brophy M.Cl.Sc., Baker Cancer Centre/Alberta Health Services Baker Cancer Centre/Alberta Health Services Baker Cancer Centre/Alberta Health Services Professional Practice & Policy/Provincial/College of Licensed Practical Nurses of Alberta Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights		
LPN, CHE Haeyoung Kim, MScOT Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Heather Derrick, BSc Pharm Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights	MRT(T), CMD, MA (L),	• • • • • • • • • • • • • • • • • • • •
Haeyoung Kim, MScOT Occupational Therapist/Edmonton/St. Joseph's Auxiliary Hospital/Covenant Health Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharm Pharmacy Services/Red Deer Regional Hospital Registered Audiologist/Fort McMurray-North Zone/Northern Lights		
Heather Derrick, BSc Pharm Clinical Practice Leader/Central Zone/Palliative Care & Oncology Pharmacy Services/Red Deer Regional Hospital James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights		Occupational Therapist/Edmonton/St. Joseph's Auxiliary
James Brophy M.Cl.Sc., Registered Audiologist/Fort McMurray-North Zone/Northern Lights		Clinical Practice Leader/Central Zone/Palliative Care & Oncology
		Registered Audiologist/Fort McMurray-North Zone/Northern Lights

Jane Christensen,	Spiritual Health Consultant/PCS North Zone/Alberta Health
ACTA MDiv CSCP	Services
Jason Daoust, MScPT,	Professional Practice Lead/North Zone/Physiotherapy/Alberta
BSc	Health Services
Jessica Loxdale, MS	Spiritual Care Practitioner/Red Deer-Central Zone/Red Deer
Chap, BSW, BA, RSW	Regional Hospital Centre/Alberta Health Services
Jessica Simon, MB	Physician/Professor/Division Head, Palliative Medicine/University of
ChB, FRCPC	Calgary
Jessica Wyllie, MSc,	Academic Coordinator/Edmonton/Professional Health Education
RN, PMP	Unit/MacEwan University
Julie Provencher, RPN,	Social Worker/Vermilion-Central Zone/Allied Health/Alberta Health
RSW	Services
Karen Cook, PhD, MSc	Associate Professor/Faculty of Health Disciplines/Athabasca
(A), BSN.	University
Kerry Spavor, BscOT	Occupational Therapist/Calgary Zone/Palliative Home Care/Alberta
Remy Spaver, Bees i	Health Services
Kim Johnson, RD	Dietitian/Edmonton Zone/Cross Cancer Institute/Alberta Health
Tani domison, 105	Services
Laura-Ann Aube,	Academic Chair/Edmonton/Medical Radiologic Technology
MRT(R), CTIC, XSO	Program/Northern Alberta Institute of Technology
Lorelei Sawchuk, MN,	Education Lead and Nurse Practitioner/Edmonton/Palliative
NP	
	Institute/Covenant Health
Louise Kashuba, RN,	Director/Edmonton/Palliative Institute/Covenant Health
MN	
Margot Sondermann,	Palliative Consultant for End Stage Lung Disease/Calgary
BScPT, MEd	Zone/Palliative Care Consult Service/Alberta Health Services
Marie Webb, MSc,	Clinical Nurse Specialist/Okotoks-Calgary Zone/Palliative Care
CHPCN(C)	Consult Team-Rural/Alberta Health Services
Marlee MacDonald, BN	Nurse Practitioner/Central Zone/Palliative Care Team/Alberta
MN,NP, CHPCN(C)	Health Services
Mary Sabbe, RN	Manager/Central Zone/Palliative Care & End of Life Specialty
	Team, Palliative Care/Alberta Health Services
Matt Tachuk, BSc	Director/Provincial/Pharmacy Practice/Alberta Pharmacists'
Pharm, RPh	Association
Melanie Doiron, MHS,	Project Manager/Edmonton/Palliative Institute/Covenant Health
ACP	
Melissa Wilde, MSW,	Social Worker/South Zone/South West Palliative Care
RSW	Team/Alberta Health Services
Michelle Peterson	Director/Provincial/Palliative and End-of-Life Care, Provincial
Fraser, RN, BN	Seniors Health & Continuing Care/Alberta Health Services
Mikala Wilson, RD	Primary Care Dietitian/Mosaic Primary Care Network
·	·
Patricia Samson, PhD,	Associate Professor/Central and Northern Region /Faculty of Social
MSW	Work/ /University of Calgary
Patrick Ulrich, BA adv,	Social Worker/Vermilion-Central Zone/Alberta Health Services
MSW, RSW	
·	Occupational Therapiet/Olds Control Zano/Home Caro/Alberta
Paula Swift, DipCOT,	Occupational Therapist/Olds-Central Zone/Home Care/Alberta
Bsc hons in Hc&W	Health Services
Penny Dickson, RSW,	Social Worker/Two Hills-Central Zone/Home Care/Alberta Health
DCA	Services

Rebecca Watt, LPN	Licensed Practical Nurse/Lacombe-Central Zone/Lacombe Hospital
	Acute Care/Alberta Health Services
Ria Liddle, RN, BSc	Registered Nurse/Calgary/Calgary Rural Primary Care Network
Rabbi Rick Kline, BCCI, MJS, MBA, LLB, CASC and APC Certified	Spiritual Care Practitioner/Calgary/Foothills Medical Center, Palliative Care Team/Alberta Health Services Banff/Banff Mineral Springs Hospital/Covenant Health
Richard Spelliscy, PhD, R. Psych	Registrar and Chief Executive Officer/Provincial/College of Alberta Psychologists
Sandy Ayre, BScOT	Occupational Therapist/Edmonton/Tertiary Palliative Care Unit, Grey Nuns Community Hospital/Covenant Health
Sara Girardin M.S., R. SLP, S-LP (C)	Speech-Language Pathologist/Red Deer-Central Zone/Allied Health Supportive Living Team/Alberta Health Services
Sarah Burton MacLeod, MD, CCFP(PC)	Residency Program Director Enhanced Skills in Palliative Care/Edmonton/Faculty of Medicine and Dentistry/University of Alberta Physician/Edmonton Zone/Palliative Care Program/Alberta Health Services
Sarah Kosowan, MN, NP	Nurse Practitioner/Edmonton/CCU and Outpatient Heart Function Clinic/ Misericordia Community Hospital/Covenant Health
Serena Rix, BSc (Pharm)Hons, Pharm D.	Pharmacist/Edmonton/Tertiary Palliative Care Unit, Grey Nuns Community Hospital/Covenant Health
Shannon Fong, MD, FRCPC	Physician/Edmonton/General Internal Medicine/Misericordia Hospital/Covenant Health
Shannon Mackenzie, MEd, RD	Director Professional Practice/Provincial/College of Dietitians of Alberta
Shelley Raffin Bouchal, PhD, RN	Associate Professor/Calgary/Faculty of Nursing/University of Calgary
Stephanie Magnan, MD FRCPC	Geriatric Psychiatrist/Edmonton/Villa Caritas Hospital/Covenant Health
Sue Reap, RRT, BFA, BEd	Respiratory Therapist/Edmonton Zone/Urban Palliative Home Care Team/Alberta Health Services
Susan Fawcett, MRT(T), BSc(Hons), MA	Program Director/Edmonton/Bachelor of Science in Radiation Therapy, Department of Oncology, Faculty of Medicine and Dentistry/University of Alberta
Suzanne Boyd, BA, RRT	Education Consultant II- Respiratory Services/Calgary Zone/Peter Lougheed Centre/Alberta Health Services
Tammy Crush, RN, BN	HCA Instructor/Faculty of Health and Community Studies/NorQuest College
Tanis Howarth, M.Sc., R.Aud, Aud(C)	Director/Provincial/Audiology/Alberta Health Services
Terelyn Bloor, RD	Dietitian/Edmonton/Grey Nuns Community Hospital/Covenant Health
Trina Thorne, MN, NP	Nurse Practitioner/Edmonton/Continuing Care/Alberta Health Services Sessional Instructor/Gerontology, Hospice Palliative Care/MacEwan University
Twyla Fortier, MRT(R)	Educator/Edmonton/Diagnostic Imaging-Grey Nuns Community Hospital and Misericordia Hospital/Covenant Health

Tyne M. Lunn, ACP	Community Care Paramedic/North Zone/EMS Mobile Integrated Healthcare/Alberta Health Services
	Coordination Team Member/Provincial/Alberta Clinician
	Professional Practice Council/Alberta Health Services
	Member/McNally Project for Paramedicine Research/Canada
	Outreach & Engagement Lead - Underserved Populations
	/Canadian Virtual Hospice/Canada
Vanna Thiel, M.Sc., R.SLP, CCC-SLP	Speech Language Pathologist/Cold Lake-North Zone/Alberta Health Services
Vincent Ha, BSc.	Pharmacist/Edmonton/Department of Symptom Control and
Pharm, ACPR	Palliative Care/Cross Cancer Institute/Alberta Health Services
Wendy Singh, BScN, BSc	Registered Nurse/Edmonton/Edmonton Southside Primary Care Network
William Tung, PT	Professional Practice Leader-Physiotherapy/Edmonton Zone/Royal Alexandra Hospital/Alberta Health Services
Winter Spence, MHSc, MRT(T), BSc, CHE	Quality Consultant/Provincial/Cancer Care Alberta/Alberta Health Services
Zinia Pritchard, D.Min. Certified Spiritual Care Practitioner	Practice Director/Provincial Spiritual Care/Allied Health Professional Practice and Education, Health Professions Strategy and Practice/Alberta Health Services